











2 EMPLOYEES (HAY 12 OR LESS)





3 MIDDLE MANAGEMENT (HAY 13-17)





4 MANAGEMENT (> HAY 17)





BRANCH MANAGERS

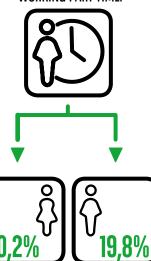


figures

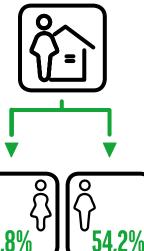
AGE











WORK LIFE BALANCE

YOUR PERCEPTIONS

(Global People Survey 2016)

IS BNP PARIBAS FORTIS INCLUSIVE?

ON GENDER?



2010 **75**%

80% 2016

ON ETHNICITY?



2010 71%

76% 2016

ON HANDICAPS?



2010 56%

63% 2016

ON AGE?



2010 71%

67% 2016

ON SEXUAL ORIENTATION?



2010 NA

71% 2016





CONTRIBUTORS ON DIVERSITY & INCLUSION

1 35 DIVERSITY COORDINATORS

in all businesses (RPB - CPBB - IT - Corporate Banking - HR...)

2 6 NETWORKS.

collaborating together on diversity & inclusion (MIXCITY, O2, 35BEAUFORT, FRIENDS OF AFRICA AND MANAGERS IN CONNECTION; PRIDEBE - CREATION IN 2017 OF A NEW NETWORK ABILITY (BY AND FOR COLLEAGUES WITH DISABILITY, OR TOUCHED BY / INTERESTED BY DISABILITY))

3 DIVERSITY & INCLUSION TEAM

4 EXTERNAL PARTNERS:

JUMP-DIWAN- WHEELIT - DIVERSICOM - CAP 48 - UCL - Uhasselt - ULG - FEB - BECI- Minderhedenf 1 - JEEP - Allyens

5 EXCO SUPPORTING ALL INITIATIVES

6 COLLABORATION WITH SOCIAL PARTNERS IN TECHNICAL COMMISSION DIVERSITY